

Dear Reader,

On behalf of the Municipal Council, I have pleasure in sending you the Strategic Structure Agenda for Kerkrade 2010-2020. The structure agenda consists of a postersize map and a fully illustrated book describing our vision for the future.

The structure agenda is a strategic policy document for the town which sets out, in general terms, the issues to be considered and choices to be made for the next ten years. It is a reference document that clearly sets out the municipality's objectives in terms of social, economic and spatial policy. The structure agenda paints a picture of Kerkrade, its origins and the way in which the municipality intends to work with residents and other parties in the years to come.

Spatial developments, including the task of transformation made necessary by population shrinkage, have been elaborated in separate agendas for the West, East and North districts. This structure agenda and these new district agendas constitute a framework for spatial plans, initiatives and the municipal implementation programme.

The Strategic Structure Agenda for Kerkrade 2010-2020 and related documents are also available in digital form and can be downloaded from the Internet sites "<u>www.ruimtelijkeplannen.nl</u>" en "<u>www.kerkrade.nl</u>". Our website also contains a German-language version of the structure agenda, which has also been sent to our German partners.

I hope you will derive enjoyment and inspiration from reading this document. The Municipal Council looks forward to working with you and other stakeholders to help Kerkrade become a European and welcoming town.

Yours faithfully,

Executive Councillor, Spatial Planning

P.J.B.C. Thomas